

Sustainable Agriculture and Biodiversity



Given that agriculture-based products account for 78% of its turnover, Migros actively incentivizes regenerative and organic farming and good agricultural practices through producer partnerships in line with its **Biodiversity Policy**.  The Company aims to reduce the downstream and upstream biodiversity impacts of its value chain. Migros has set a target to increase the share of fresh produce with sustainability certifications such as GAP, organic, and regenerative farming to 50% of its total procurements by 2030. 30% of the Company's fresh produce procurements in 2025 had such certifications.

In addition to supporting local sourcing, Migros is committed to protecting habitats, preventing deforestation, and managing biodiversity-related environmental risks across its operations. The Company regularly reviews its operations to ensure they comply with the environmental guidelines set out in the **United Nations Environment Program's Convention on Biological Diversity (UNEP)**. Migros ensures strict regulatory compliance by diligently managing the permission and licensing phases for all newly opened stores and operational facilities.

Good Agricultural Practices (GAP) - Vegetative Production

As a pioneer in sustainable sourcing, Migros was the first retailer in Türkiye to introduce products certified under the Ministry of Agriculture and Forestry's GAP program, which centers on agricultural traceability and long-term sustainability.

To qualify for GAP certification, producers must undergo rigorous audits and laboratory analyses that are independently verified to be in complete compliance with traceability standards. This system provides a transparent and controlled model in which every stage from the initial phase of production to the final consumer is methodically documented. To ensure production and product safety, human health and environmental factors are subject to continuous monitoring and analysis, with all processing and logistical stages being strictly recorded. Nutrient management is guided by soil testing to create tailored fertilization plans, allowing for the precise application of fertilizers in ideal amounts and at optimal intervals. This approach also eliminates excessive chemical use, thereby safeguarding soil health and promoting ecosystem resilience.

Building on a commitment that began in 2010, Migros continues to support GAP adoption among its suppliers, providing customers with fresh produce that meets 214 rigorous certification standards. Since the program's inception fifteen years ago, Migros has procured a total of 1.8 million tons of GAP-certified fruits and vegetables. Efforts to expand GAP production continued in 2025 through collaborations with 248 suppliers, offering 102 varieties of certified fresh produce to customers. The volume of the Company's GAP-certified produce procurements experienced a year-on-year reduction of 1.9% in 2025. This was largely due to adverse weather conditions, specifically frost events that severely affected fruit production and significantly impacted the availability of GAP-certified fruits. Data tracking was also affected by the system integration phase following a regulatory update to the Wholesale Market Registry System (HKS), requiring parallel adaptation by both Migros and its supply chain partners. For 2026, Migros aims to achieve a 10% year-on-year increase in the volume of its GAP-certified fresh produce procurements.

Good Agricultural Practices (GAP) - Poultry Production

Migros has been providing its customers with GAP-certified poultry meat and meat products since 2013, adhering to a comprehensive set of 331 regulatory criteria for chicken and 267 for turkey. GAP standards for all livestock are designed to enhance animal welfare while maintaining rigorous end-to-end traceability throughout the entire production cycle. During 2025 a total of 53.1 thousand tons of GAP-certified chicken and turkey were procured and offered for sale as 209 different products.



Good Agricultural Practices (GAP) - Aquaculture

Through its **"İyi Balık" (Good Fish)** initiative, Migros has been supporting the GAP certification of domestic aquaculture since 2022 while helping to ensure full traceability and promote sustainable practices across the Turkish seafood industry. For their seafood products to qualify for GAP certification, producers must satisfy all 193 regulatory criteria mandated by the Ministry of Agriculture and Forestry. Migros has set itself the goal of having 100% of the farmed sea bream and sea bass that it offers for sale in its stores GAP, GLOBALG.A.P., or IFS-certified by end-2030. As of end-2025, 60% of these products had been awarded such certifications.

Initiatives for the Protection of Bees

Migros demonstrates its commitment to biodiversity preservation through initiatives aimed at protecting bees and promoting sustainable apiculture. These efforts are systematically and broadly supported at the local level through the Migros Family Club program. Partnering with Public Education Centers and Ministry of Agriculture and Forestry provincial and district directorates, Migros Family Clubs host accredited **"Beekeeping"** courses in various localities, offering participants Ministry of National Education-certified vocational training. To date, 1,102 people have completed this training and obtained certification and entered the sector. Training course curriculums emphasize the critical importance of bees to ecosystems while covering sustainable beekeeping practices, hive by-products, value-added production, and practical beekeeping techniques. Beekeeping kits and ongoing technical guidance were provided to 100 beekeepers who successfully completed the training programs to support their transition to active production.

To mark **World Bee Day**, Migros organizes an annual special events to support collaboration among beekeeping sector's leading brands. The program includes a comprehensive conference with industry



experts and culinary showcases by professional chefs featuring honey and bee-product-based recipes. Participants engage in beeswax workshops and in various awareness-building educational activities. To drive nationwide awareness, local Migros Family Clubs partner with government agencies and industry cooperatives to host World Bee Day educational seminars and youth-focused workshops in 26 provinces, fostering a deeper understanding of sustainable apiculture. Since 2022, this program has reached over 8,000 people through 395 events. Migros also deploys its in-store and online channels to offer exclusive discounts and Money card promotions on its lineup of honey and honey-based products. Migros similarly leverages its social media presence to support public awareness on the protection of bees.

Regenerative Agriculture Practices

Regenerative agriculture (RegAg) focuses on a holistic approach to farming that restores soil health, fosters ecosystem biodiversity, and supports efforts to address climate change. Recognizing the beneficial impact of this approach on ecosystems and biodiversity, Migros developed a set of Regenerative Agriculture Certification Criteria in collaboration with academic advisory support. These criteria have since

secured formal endorsement from the Turkish Standards Institution (TSE). The criteria are intended to ensure the long-term preservation of soil fertility, enhance soil health, and increase carbon sequestration capacity. Through pilot projects across diverse regions, Migros continues to carry out activities aimed at increasing soil fertility, accelerate organic matter accumulation, and maximize carbon sequestration.

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Green Lentils Project

In a joint initiative with public and private sector stakeholders to scale domestic green lentil production in Kayseri, Migros is exploring the use of green lentil cultivation as a sustainable crop rotation alternative in fields used for sugar beet farming. This initiative delivers the dual benefit of enhancing soil biodiversity and health while supporting domestic production. The harvested green lentils are marketed under the Migros private label, providing customers across Türkiye with access to domestically produced green lentils. The same project is also serving as a test bench for TSE-approved regenerative agriculture criteria. At an allocated research site in Kayseri, four separate trial plots have been laid out to assess the comparative impact of different cultivation methods. In two of the plots, green lentils are intercropped between rows of sugar beets; natural biostimulants are also applied to assess their effectiveness in enhancing plant development. The third plot is dedicated exclusively to green lentil monoculture. Production in the fourth uses the existing production model and serves as a baseline for comparative analysis. Soil and plant samples are collected both pre- and post-harvest and are subjected

to rigorous laboratory analyses for nutrient content, organic matter levels, antioxidants, and plant components. The project is currently at the analytical phase and will continue for at least three years. First-year results indicate improvements in plant health, nutrient uptake, root development, sugar content (brix), and overall productivity in the plots utilizing both green lentil intercropping and natural biostimulants. This project was featured as a global **best practice** 📈 by the **Consumer Goods Forum (CGF)**.

Leeks Project

Migros has launched a three-year regenerative agriculture partnership with a grower that supplies the Company with leeks to trial and scale restorative farming practices in İzmir's Torbalı township. The project focuses on regenerative agriculture practices by exploring the use of intercropping by planting broccoli between rows of leeks to enhance nutrient availability in the soil and support carbon retention. Through the collection of production data, changes in soil nutrient content over time, land productivity, improvements in crop quality, and the ecological impacts of the practices applied are monitored throughout the project period.

Combating Deforestation

As part of its commitment to combating deforestation, Migros actively supports afforestation initiatives while simultaneously developing strategic partnerships dedicated to the preservation of existing forest ecosystems. During 2025, Migros again partnered with the Aegean Forest Foundation to support reforestation initiatives. Proceeds from the sale of the foundation's olives are used to finance the planting of new trees. To date, Migros has supported the planting of over 620,000 saplings, significantly contributing to the restoration and expansion of forest cover in many parts of the country. Through a collaborative initiative with Migros Toptan customers, 8,450 seed balls have been dispersed into the wild.

Paper Reduction Initiatives

Migros engages in efforts to reduce paper waste, increase the use of recycled or sustainability-certified materials, and to recover, recycle, and reuse waste paper.

In line with this:

- Migros reduced paper consumption in stores by 1,711 tons in 2025. It achieved this by digitizing operational processes; by retaining store copies of cash register receipts in electronic format; by using electronic tags and labels; by digitalizing the issuance and display of online shopping delivery forms, information slips, and invoices; by processing Migros Money loyalty card applications through its **www.money.com.tr** 📈 website.
- 984 tons of the paper used as labels, letterhead, business cards, boxes, and cash register printouts in the conduct of operations were certified by the Forest Stewardship Council (FSC) as having been sourced from forests that are sustainably-managed for industrial use.
- Migros has prevented the harvesting of 633,740 trees by collecting and recycling paper, cardboard, and wood waste generated in the conduct of operations.