

Supporting the Circular Economy and Effective Waste Management

Migros supports economic circularity by implementing strategic initiatives aimed at reducing waste at source, ensuring the efficient use of resources, and promoting the widespread adoption of recycling practices. By embedding the waste hierarchy into its business model, the Company develops collaborations with its stakeholders to support economic circularity and aims to create shared value across its waste management processes.

Embracing the principle of waste-prevention at source, Migros encourages its suppliers to reduce their use of packaging materials. By supporting the development and adoption of sustainable packaging alternatives, the Company aims to reduce natural resource consumption while also preventing waste by reducing overall packaging volumes.

All Migros operations have been certified compliant with the waste-management practices set out in the Ministry of Environment, Urbanization and Climate Change's Regulation on Zero Waste. A detailed chart showing quantities of waste classified by disposal method and potential hazardous/non-hazardous risk is presented in the **Appendices** ➔ to this report.

Plastic Waste Reduction Initiatives

Migros focuses on innovative solutions for reducing plastic waste not only in its own store operations but also across its supply chain.

Campaigns are conducted at Migros and Macrocenter stores to encourage customers to join the Plastic-Free Shopping Movement and avoid using plastic shopping bags. 2,178,160 ecofriendly reusable alternatives to non-recyclable shopping bags were sold in 2025. Besides plastic and ecofriendly shopping bags, Macrocenter customers may also opt for 100% recyclable kraft paper sacks. Sales of kraft paper sacks during 2025 prevented the use of more than 800 thousand plastic bags at Macrocenter stores in 2025. Macrocenter has also introduced a deposit-based



reusable shopping bag initiative at its stores. Customers who purchase these bags can return them in good condition after use to receive a full refund. Returned bags undergo a thorough sanitization process to ensure the highest hygiene standards before being reintroduced for sale. Macrocenter has completed its transition away from single-use plastics, meeting its 2025 goal to provide customers exclusively with environmentally friendly product alternatives.

Initiatives have been launched to reduce the amounts of platform used in Tazedirekt's packaging processes. Previously-used cardboard boxes and crates are shredded and reused as protective packaging for Tazedirekt fresh produce. Besides reducing the amount of plastic needed in the conduct of its operations, this practice also contributes to economic circularity.

Within the overall framework of managing resource efficiency and environmental impact, continuous efforts are being made to reduce plastic consumption through improvements in all operational processes. Migros is aiming to reduce the amount of plastic used in the conduct of its operations in 2025 by 220 tons by end-2027.

A Private-Label Package Indexing project that Migros carried out revealed that 84% of

the packaging of its house-brand products was recyclable. During 2025 the Company continued efforts to make its own-brand product packaging more sustainable. Recycled PET (r-PET) makes up 25% of the packaging of six Migros-branded detergents. Detailed information about Migros private-label product packaging is presented in the **Appendices** ➔ to this report.

Refilling Unit Projects

Migros' home care product container refill stations allow customers to purchase the exact amounts they need at more economical prices while also contributing to waste prevention by reducing the reliance on single-use packaging. Launched in 2022 at the İstanbul Ataşehir MMM store in collaboration with laundry-detergent brand OMO, the initiative has since expanded to three more locations in Ankara, İstanbul, and İzmir. The machines were used more than 7 thousand times in 2025, achieving significant gains in single-use plastic reduction.

Dried nut and pulse bulk dispensing units installed Migros stores are a contactless, self-service solution that allows customers to purchase the exact quantities of these products that they want. Customers can bring their own containers (supporting the "Bring Your Own Container" (BYOC) retail

model) or use recyclable paper packaging provided by Migros. In operation in 60 stores in 2025, these units help reduce the unnecessary use of packaging while also enhancing resource efficiency. Marking an industry first in 2025, the Company began trialing the self-service, packaging-free, bulk-dispensing model for select household pet kibble categories at its Petimo pet supplies store.

Contributing to Waste Collection and Recycling

Migros collects and sorts all packaging (paper, plastic, metal) waste, organic waste, discarded batteries, and used cooking oil generated in the conduct of store operations at source and sends everything for recycling. The Company also contributes to economic circularity by doing the same thing with these materials that customers bring with them to the store. 45,617 tons of waste were sent for recycling during 2025.

Migros Sanal Market collects household waste oils and used batteries from customers for delivery to licensed recycling facilities. During 2025, 71.8 tons of used cooking oil and 2.2 tons of discarded batteries collected from Migros' operational units, stores, and online operations were sent to licensed waste-disposal firms.

The collection of used cooking oil prevented the pollution of approximately 77.8 million m³ of water while the collection of discarded batteries prevented the heavy-metal contamination of 531 thousand m³ of soil. Additionally, 408.8 tons of electronic waste collected from Migros' own operations in 2025 were sent to be recycled by firms licensed by the Ministry of Environment, Urbanization and Climate Change.

Under a project launched by the Turkish Environment Agency, Migros installed Deposit Return Machines in 43 pilot stores. In 2025, 1,162,291 beverage containers collected by these units were sent for recycling.

All Migros-reported quantities of hazardous and non-hazardous waste classified by disposal method, quantities of waste classified by type and sent for recycling, and quantities of waste vegetable oil, batteries, and e-waste are independently audited and verified in accordance with the international ISAE 3000 (Revised) standard.

With the objective of continuously strengthening its waste management and recycling infrastructure, Migros continues to implement practices aimed at managing both operational waste and waste generated by customers in a manner that minimizes environmental impacts.

Cleaning up the Sea with TURMEPA

Migros contributes to the Turkish Marine Environment Protection Association's (TURMEPA) efforts to prevent marine pollution by collecting used cooking oil and having it turned over to licensed firms for recycling. Three TURMEPA marine sanitation vessels collected a total of 56 thousand liters of sewage with Migros' support in 2025, thereby helping to prevent the pollution of 448 thousand liters of seawater.

Duracell Used Battery-Collection Project

Under the Power Up For More campaign conducted jointly with Duracell, special bins are installed in Migros stores for customers to dispose their used batteries in. These batteries are turned over to Duracell for recycling, in return for which that company donates science kits to children living in disadvantaged areas. During the 2025 Power Up For More campaign, about 3,000 of these kits were handed out.

Most Eco-Friendly Macrocenter

A newly-launched "Most Eco-Friendly Macrocenter Store" initiative focuses on enhancing resource efficiency across the

brand's operations. The program tracks year-on-year improvements in stores' key performance indicators such as food loss, energy efficiency, and water efficiency and rewards top-performing locations.

Make a Promise to Nature in September

To build environmental awareness, a series of international observance days occurring between September 20 and 29 were promoted under the theme "Make a Promise to Nature in September". A variety of communication and awareness initiatives were carried out to foster environmental consciousness in observance of International Coastal Cleanup Day, World Zero Emissions Day, World Environmental Health Day, Green Consumer Day, and the International Day of Awareness of Food Loss and Waste. In addition to digital communication activities, Migros employees participated in coastal cleanup events organized in collaboration with **TURMEPA** in İstanbul, İzmir, Antalya, and Fethiye. These events resulted in the collection of 2,590 kilograms of waste. In addition to these coastal cleanups, Migros partnered with the **Mind Your Waste Foundation** to mobilize university students for a cleanup in Aydos Forest. The initiative resulted in the removal of 135 kilograms of waste while also drawing attention to the importance of preserving forest biodiversity.

To strengthen environmental awareness among employees, an award based quiz competition offering an engaging and educational learning environment was organized and concluded with high participation and positive feedback. In addition, in line with the zero waste approach, a creative recipe initiative focusing on the reuse of a single ingredient in different ways was implemented, with the aim of raising employee awareness on food loss and waste.